



**ShelterBox Trust**  
Annual Report  
2015

MALAWI, October, 2015. We revisit families who received aid after flooding at the start of the year, including 10-day-old Madalitso, who was born in a ShelterBox tent.



# CONTENTS

What we do	5
Message from the chair of the board of trustees	8
Chief executive's message	10
Strategic Report:	
Review of 2015	13-16
Looking ahead	16-17
Financial review	20
Principal risks and uncertainties	21
Structure, governance and management	22
Reference and administrative details	26
Independent auditor's report	28-29
<b>Financial statements</b>	
Statement of financial activities	30
Balance sheet	31
Cash flow statement	32
Notes to the financial statements	33-45



CAMEROON, June 2015. After fleeing violence in Nigeria, families in Minawao Camp in the extreme north of Cameroon have somewhere to call home.

# WHAT WE DO

**ShelterBox is made up of people who believe in shelter as a human right – that shelter from the chaos of disaster and conflict is vital. No ifs. No buts. This is why we provide the tools that enable people to rebuild homes and transform their lives.**

We don't believe that one size fits all. We work hard to understand the impact of each emergency and the need this creates within individual communities. This influences what we put inside every ShelterBox and every ShelterKit.

Our sturdy green ShelterBoxes are designed to help people who have lost everything, or have been forced to leave their homes behind. The box doesn't just include a family-sized tent to create a safe space, but practical tools and utensils that create the framework for everyday life.

Our ShelterKits contain a selection of materials, including toolkits, ropes, fixings and heavy-duty tarpaulins, that can be used to make emergency shelters, repair damaged buildings and create the foundations for new homes. These portable kits give people the means to quickly resume their lives in the heart of their own community.

We deliver this aid to the four corners of the earth. We do this with the help of an amazing network of global affiliates, partners like Rotary International and an army of dedicated volunteers.

Our aid is hand-packed with care before being transported around the world. Our highly trained ShelterBox response teams then go the extra mile to find the people left most vulnerable after a disaster – to make sure that no one gets forgotten or left behind.





**NO FAMILY LEFT  
WITHOUT SHELTER  
WHEN DISASTER  
STRIKES**



NEPAL, May 2015. Raju and his mother Nirmala look through the ruins of their family home.

## A message from Dr. Rob John OBE, Chair of the Board of Trustees

**In 2015, we saw the world become an increasingly dangerous place. We saw powerful natural disasters tear lives and communities apart. We saw conflict drive families far from their homes and we saw the tides of public opinion change, and change again.**

We saw all this, because we were there. During the crises that marked 2015, along with the ones that didn't make the headlines, ShelterBox has been at the fore. Our dedicated response teams have gone the extra mile to seek out vulnerable families and overlooked communities in the constant quest to bring help to those who need it most.

But the need is huge. Although we've supported almost 30,000 families in situations as varied as Nepal, Syria and Vanuatu, this figure still remains a small proportion of the global need. With predictions showing that climate change and increased instability will rob even more families of their homes, we are determined to greatly expand ShelterBox's reach and impact in the years to come.

We therefore have an ambitious task ahead of us, which will require considerable effort and investment in order to achieve it. We are gearing up for growth, strengthening our management team and developing our people to ensure we can meet the challenges ahead.

We were delighted to appoint Chris Warham as our new chief executive earlier this year to succeed Alison Wallace. We are very grateful to Alison, who oversaw a gear change in our strategic direction, in her three years at ShelterBox before taking up a new appointment as chief executive of the European Council on Foreign Relations.

Chris has been involved with ShelterBox for a long time. He was previously a volunteer trustee of the charity, and became chief executive after a process approved by the Charity Commission. He is an experienced chief executive who has created and run several successful businesses and we look forward to him leading ShelterBox through the next stage of its development.

Thank you for your continued support.

**Dr. Rob John OBE** *Chair of the Board of Trustees*

# EARTHQUAKE NEPAL

APRIL & MAY 2015



NEPAL, May 2015. ShelterBox response work with local Rotarians and Rotaractors to show people how to make new structures using ShelterKits.

## A message from Chris Warham, Chief Executive

**I was delighted to have been appointed as ShelterBox's chief executive earlier this year. Having previously served as a volunteer response team member, fundraiser and trustee, I am passionate about ShelterBox and look forward to helping the organisation to expand both its reach and impact.**

ShelterBox seeks to ensure that no family will go without shelter. In 2015 we made steady progress towards that goal, providing shelter for families forced from their homes by conflict or natural disaster all over the world.

In spring, the whole world was rocked by the news of the devastating earthquakes in Nepal. The destruction was on an unimaginable scale, with initial reports suggesting that almost 90% of all homes had been rendered uninhabitable. We were swift to respond. Within days we had a team on the ground distributing aid to hospitals, where shelter was desperately needed for the thousands of people injured by the quake.

Our strong bonds with Rotary meant that we had connections to many of the affected areas. Rotary and Rotaract support not only garnered logistical help in moving teams and aid, but in understanding what communities really needed. With this insight, we were able to reach the most vulnerable families and give them the right tools to help transform their lives. By working with Rotary and partnering with other organisations, we were able to distribute aid to many remote communities and provide shelter to more than 14,000 families. These bonds with Rotary were not only strengthened during the response to Nepal, but cemented earlier this year, when the project partnership was extended for another three years.

Meanwhile, the tragic situation in Syria continued to unfold, becoming more complex and even more desperate as the year wore on. However, we rose to the challenge, supporting families to create pockets of peace and safety against the backdrop of war and turmoil. We also helped people who had fled their home countries carrying little but the clothes on their backs. The surge in numbers of people seeking refuge led to ShelterBox teams working in vastly different conditions, from the camps of Iraq to the shores of Lesbos.

In addition to the massive response to both the Nepal earthquakes and the Syrian conflict, we were able to respond to many other disasters all over the world, from a cyclone in Vanuatu to conflict in Gaza. In a year that put our perseverance and ingenuity to the test, we supported almost 30,000 families to start a fresh chapter in their lives with the help of safe shelter.

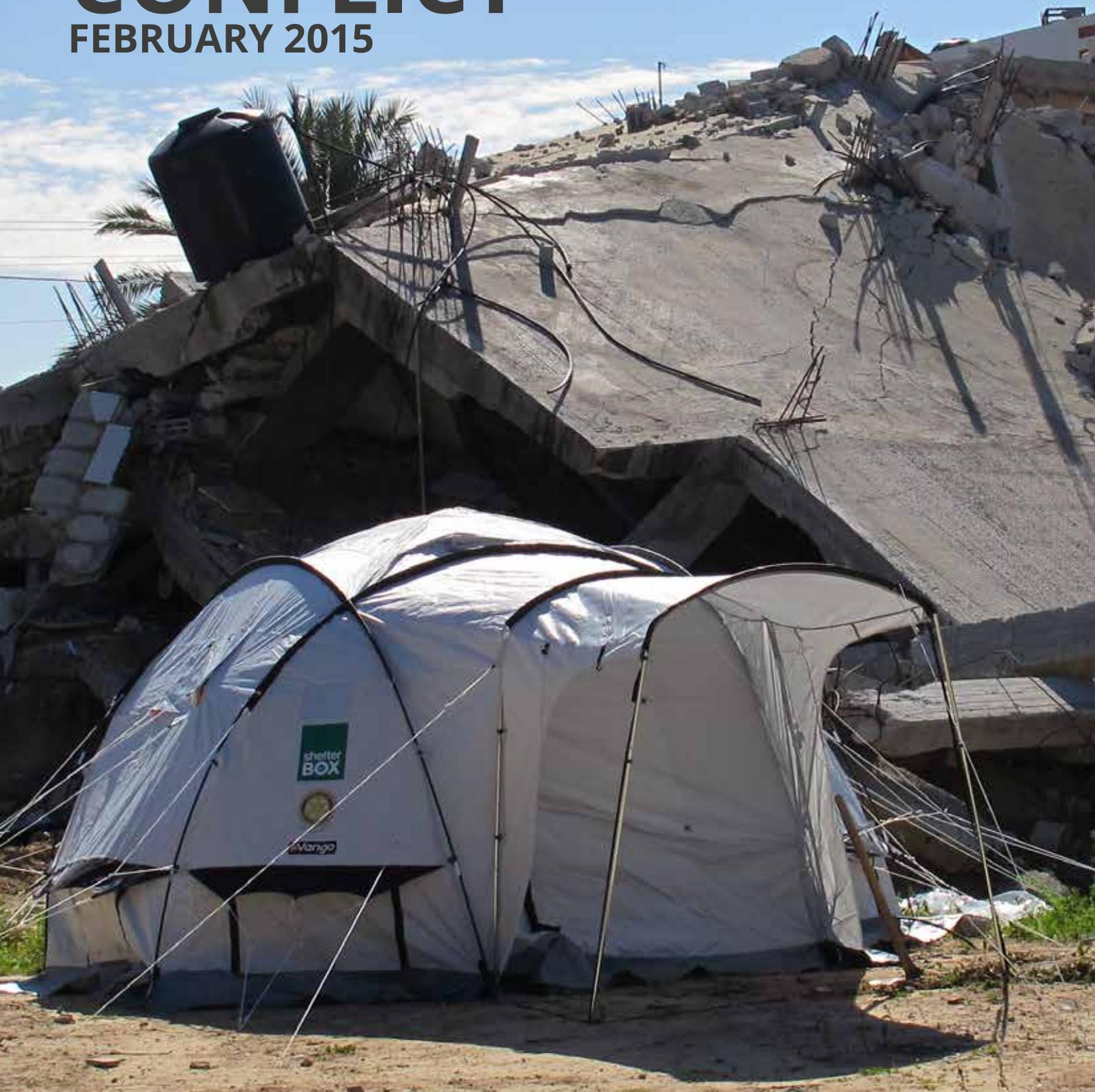
As we look to 2016 and beyond, we are more committed than ever to see that no family goes without shelter. With our passion and our impatience for change, we will reach many more people in need of our support. We will do this with the extraordinary work of our staff, volunteers and supporters who create the foundations on which ShelterBox has grown. We will expand our fundraising capacity to increase our efficiency and reach, and push ourselves to be the best we can be for the families we help.

Thank you for joining us - together we can go further - faster.

**Chris Warham**, *Chief Executive*

# GAZA CONFLICT

FEBRUARY 2015



GAZA, February 2015. 500 ShelterBoxes are provided to families whose homes were destroyed in the 50-day war.



# MALAWI FLOODING

JANUARY 2015

*We supported more than 2,000 families in three different districts of Malawi after devastating floods.*



## STRATEGIC REPORT

### Review of 2015

**As the New Year began, the ShelterBox team was already busy working in Malaysia, after the worst monsoon flooding in 50 years wreaked havoc. Many homes were destroyed outright, while others were picked up by the floodwaters and dropped again – sometimes on other houses.**

With the full support of the Malaysian Prime Minister, our teams were able to reach some of the country's most isolated communities. We provided shelter for more than 1,000 families in the state of Kelantan, and the highland jungles of Pahang.

Malaysia was not the only country to be hit by massive flooding. El Niño weather patterns caused torrential rains to sweep across southern Africa, with devastating consequences for Madagascar and Malawi.

While floodwaters subsided in Madagascar, meaning that we were quickly able to provide support to families who had lost their homes, the story was very different in Malawi.

In Malawi, the rains continued for weeks, forcing more than 230,000 people to flee for their lives. The floodwaters not only devastated homes and crops, but spread deadly diseases like malaria and left people susceptible to crocodile attacks.

The floods made it difficult for our teams to reach the most vulnerable of communities, but they persevered to provide assistance to families in three different districts. Each came with their own challenges, from flooded plains to narrow mountain paths, but in total we were able to support more than 2,000 families.

*Patient planning and negotiations enabled us to provide shelter to people made homeless by the 50-day war in Gaza.*

As spring arrived, a shipment of ShelterBox aid reached Gaza and was distributed to people who had lost their homes to the 50-day war. It took six months of patient planning and negotiations, but we were able to provide shelter in safe parts of the countryside to 500 families.

In March, Cyclone Pam hit the Pacific country of Vanuatu, resulting in one of the worst natural disasters ever recorded in the nation's history. Up to 90% of homes and buildings across Vanuatu's 62 inhabited islands were either damaged or destroyed, while infrastructure and communications were crippled.

As part of a coordinated response to the disaster, we focused our efforts on the densely populated island of Tanna, where all the traditionally built structures had been destroyed. We distributed 1,000 ShelterKits, which were shared between communities so that they could access tools to not only rebuild their homes, but structures such as schools as well. In addition, we provided thousands of blankets, solar lamps, mosquito nets and extra tarpaulins to help make life more comfortable while homes were being rebuilt.

Our response to the devastating earthquakes in Nepal shaped much of the year. Not only were our teams on the ground distributing aid just days after the first quake, but our approach was also strategic.

In the early days of the response, we used the pre-positioned aid we had in the country to maximum effect, by providing hospitals and clinics with tents so that Doctors had somewhere private to treat their patients.

VANUATU, April 2015. Families receive ShelterKits and other essentials after Cyclone Pam destroys almost 90% of the country's home and buildings.



One of our tents was even used as an art therapy centre, where children could come to play and start to process the traumatic events of the quake.

The massive scale of the disaster meant that it was challenging to bring aid into, and around, the country. However, we partnered with different people, including Rotary groups and the Ghurkhas, to transport aid in a variety of ways from trucks to helicopters.

As we were able to transport more aid, in the shape of tents and ShelterKits, into the country, we focused our attentions on the district of Sindhupalchok. The mountainous district contains some of the most inaccessible communities – many of which were hardest hit by the disaster. In these communities, we not only supplied building materials and tools, but the training to build back safer homes that are more resilient to future quakes.

*In total, we have supported more than 14,000 families, around 70,000 people, to build new temporary structures and start the journey back to normal life. Most importantly, we have equipped people with the skills to influence their future, to build stronger communities.*

Elsewhere, our teams continued to work in challenging environments, supplying aid to the Democratic People's Republic of Korea (the DPRK) after a succession of severe storms caused massive destruction in four of the country's provinces.

As building materials are scarce, and winters are long and harsh in the DPRK, we provided families with bespoke equipment, consisting of a triple layered quilted tent that is designed to safely house a stove. We also provided stoves for each family, along with room dividers to create privacy and keep in warmth, mattresses and a host of other essentials to help families return to normal routines.

In Chile, the country was hit by two natural disasters. In the Atacama region, usually one of the driest habitats in the world, seven years' worth of rain fell in just 24 hours, causing massive damage to homes, buildings and infrastructure. At a similar time, the Calbuco Volcano in the south of the country, erupted several times, causing flows of mud and debris to damage everything in their path, while ash clouds have travelled hundreds of miles, burying houses in as much as 10 inches of ash. In total, we provided 1,500 ShelterKits to families in Chile, to help them rebuild their homes and restore community buildings.

In 2014 we responded to flooding in Niger. As a result of the connections we made there, we were once again called upon to support families in the country in 2015. However, this time the need for shelter was not caused by a natural disaster such as flooding, but by conflict in neighbouring Nigeria from the extremist group Boko Haram.

This violence not only forced people to flee across the border to Niger in the north, but Cameroon in the east. As there appears to be no let up in attacks, we are continuing to support communities in Niger and a refugee camp in the Extreme North region of Cameroon to ensure that families have somewhere safe to heal from the memory of villages being ransacked and burnt..

*Our tents don't just provide physical shelter, but a place to recover psychologically from losing homes and loved ones.*

Elsewhere in Africa, we were called upon to support refugees escaping violence brought about by elections in Burundi. Around 250,000 people fled the country, and around a quarter of them moved to Nyarugusu camp in Tanzania – one of the biggest refugee camps in the world. We supported the camp to extend its capacity by providing shelter for 1,000 families.

While our response to conflicts around the world continues to grow, one crisis is never far from our minds. We have been responding to the plight of families caught up in the Syrian conflict for more than three years now, and 2015 was no exception.

As the conflict has changed and evolved, so too has our response. Some families can be displaced as many as six or seven times when fighting frontlines move, so we have sent ShelterKits to families in both Syria and Iraq in situations where tents aren't appropriate. These bespoke ShelterKits differ depending on the landscape and terrain, but they can help create a shelter out of any existing structure and can be easily reused again and again.

Just as we have adapted our range of aid to fit the demands of the crisis, we have been adaptable in our approach. In 2015, the numbers of people risking their lives to reach Europe by sea rose to record levels. Many of these people were fleeing the conflict in Iraq and Syria.

While some never completed the journey, thousands of people arrived on the shores of Greek islands with few belongings and nowhere to shelter. Islands like Lesbos were overwhelmed.

We worked on the island of Lesbos to provide temporary accommodation for families in need of shelter. While the ShelterBox tents were often only used for a few days at a time before families were able to continue their journeys, they provided a moment of respite. Families were able to take a pause in their long and uncertain journeys to rest and recuperate in a safe space.

## Looking ahead

**ShelterBox is committed to working towards a future where no family is without shelter, but we have our work cut out for us. In 2015, around 60 million people were displaced by conflict and natural disasters. Some projections suggest that this figure will grow to 200 million within 10 years.**

Clearly this will require ShelterBox to reach many more people in the future, ensuring we are there for the people who need us most. 2016 is the second year of our bold new strategy that will grow the financial resources of ShelterBox and enable us to provide much more shelter and provisions to growing numbers who have lost everything.

The four key strategic priorities to meet these challenges are:

### **Operational effectiveness**

ShelterBox aims to reach 21,000 households in 2016 and will look to significantly grow that number year on year. We will explore different models, such as international offices and local purchasing, to ensure we continue to reach people who have lost everything as quickly as possible. This will not only ensure that each community receives the right type of aid, but that we are able to maximise value for money and support even more people.

We are constantly reviewing the aid we deliver, and how we deliver it, while working closely with beneficiaries to ensure they are at the centre of everything we do.

### **Income**

ShelterBox is totally reliant on donations to deliver aid. In order to reach more people it is critical to increase the overall income of the organisation. Our 2016 target is to raise £6.6 million, compared to the 2015 target of £5.8 million, but if we are to raise the levels required in order to reach the numbers of people we hope to support in the future, we must look to significantly increase that level.

ShelterBox will look to build partnerships, both those with key existing partners such as Rotary, but also to develop new relationships with organisations and individuals that share our goals and vision.

In addition, we intend to reach out to key UK audiences, increase our communication and create a strong voice that ensures this pressing crisis is understood by the UK public. In doing so, we will continue to demonstrate the simple practical solutions we offer through their generous support.

### **People and talent**

People are at the core of what ShelterBox does. We value and believe in individuals and know that they can achieve incredible things. We see it every time we go on deployment.

In order to build ShelterBox and ensure it reaches more people, we know it is key to invest in our staff and our volunteers, both of which are vital to ensure that ShelterBox delivers the best solutions to families we support.

We are investing in recruitment and hope that our move to Truro will ensure we are able to access a wider pool of talented individuals both to work for, and to volunteer with, ShelterBox. Beyond recruitment we are also increasing our training and development to ensure we work efficiently and effectively and to build on the passion that all of the ShelterBox team display in abundance.

### **Organisational effectiveness and culture**

This underpins all the other strategies. It is crucial that ShelterBox continues to deliver the practical aid we provide to those who have suffered huge loss as effectively as we can. We will increase and improve our measurement, capturing key data to ensure we can monitor and report on our delivery, impact and effectiveness.

We will continue to deliver and innovate aid that provides the best possible support for families across the world, while spending donors' money in the most appropriate way. We will also continue to monitor, test and evaluate our work to make sure we are always learning, improving and building on the feedback we receive.

We will continue to develop organisational culture, building a work environment that strives to be supportive, honest, transparent and driven to deliver. We will empower staff and volunteers to own the culture of the organisation and to be instrumental in its continual development.

2016 is a key year for ShelterBox as it is the year in which we transition to become an organisation that is well placed to respond to the challenges that the future undoubtedly holds for those who are most vulnerable around the globe.

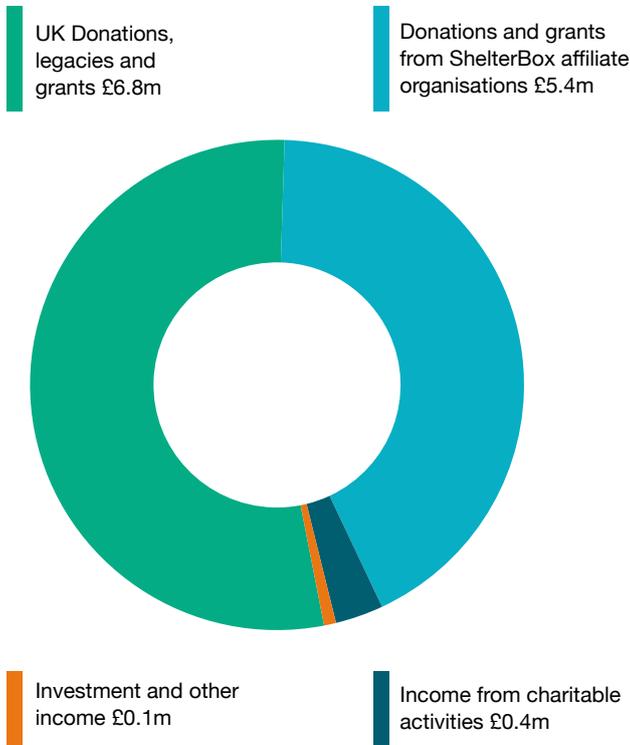




MALAYSIA, January 2015. ShelterBox response teams and local volunteers help transport ShelterBoxes by longboat and foot to reach remote communities in the jungle highlands.

## Financial review

Where the funds came from in 2015:



How we spent our funds in 2015:



### Financial Performance

Our financial performance has long been influenced by the unpredictable timing of high profile major disasters, and 2015 was no exception. The Nepal earthquakes in April and May were a sober reminder of the importance of ShelterBox's work and the resultant upsurge in public support was reflected in strong income throughout the middle part of the year. Adding this to the gradual expansion of our UK fundraising activities during 2015, we ended the year with income of £12.7m, more than double our target of £5.8m.

Expenditure totalled £9.5m, of which £7.9m related to charitable activities and £1.6m to raising funds. The overall surplus for the year was £3.2m, which compares to a deficit of £1.3m in 2014 and a further deficit of £3.4m budgeted for 2016. This fluctuating pattern of annual surpluses and deficits is a consequence of income volatility, which presents challenges when planning and managing our resources - particularly staffing levels and stocks of materials. We handle these by adopting a long-term approach to our cash flow management (generally planning two to three years ahead) and we continue to invest in sustainable income streams to provide a less volatile funding base.

## Reserves

Our reserves policy is designed to balance the needs of future and current beneficiaries, ensuring that reserve levels are sufficient to cover day-to-day activities, absorb setbacks and respond to change and opportunity, as well as ensuring that essential beneficiary services are maintained.

The policy identifies three main needs: working capital, unforeseen liabilities, and protection against income downturns. Each need is quantified annually and an assessment is made of the likelihood of more than one need arising simultaneously in order to calculate the overall level of reserves appropriate for the forthcoming year. On this basis, the current policy identifies a reserves target of £2.5m, and a tolerable range of £2m to £3.5m.

We define reserves to be unrestricted funds available for general spending. They therefore exclude funds that have been designated by the trustees for a specific purpose and also materials purchase orders that have been contracted for. At the end of 2015, reserves were £3.6m, slightly above the tolerable range of £3.5m, and we are working to ensure we remain within the policy range during the rest of 2016.

The trustees consider that there is an expectation that the charity has adequate resources to continue in operational existence for the foreseeable future and, for this reason, they continue to adopt the going concern basis in preparing the financial statements.

## Principal risks and uncertainties

The trustees have identified and reviewed the major risks to which the charity is exposed, and have established systems to mitigate them. An ongoing review of major risks is carried out by the Audit, Risk and Compliance Committee, which meets quarterly. The board monitors internal controls and procedures, along with the effectiveness of the controls and has not employed an internal auditor. The board monitors the independence of the external auditors by reference to common practice and sector guidance.

The main risks identified and the measures taken to mitigate them are as follows:

- Reduction in income, leading to a shortfall against committed expenditure – mitigated by diversification of income sources, development of fundraising capacity and maintenance of adequate financial reserves.
- Serious operational incidents (unlawful detention, serious injury etc.) – mitigated by response team training, deployment evaluation and serious incident training.
- Reputational damage, leading to a loss of stakeholder support and income – mitigated by adoption of, and adherence to, clear values, operating to internationally recognised humanitarian standards, compliance with fundraising guidelines along with training of staff and volunteers and monitoring and evaluation.

## Public benefit

The trustees have referred to the guidance in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning its future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives they have set.

## Structure, Governance And Management

### Structure

ShelterBox is a registered charity and a company limited by guarantee. It is governed in accordance with its Articles of Association, which also set out its objects and powers. Each member of the charitable company undertakes to contribute £1 in the event of the company being wound up. There were nine members at 31 December 2015, each of whom was also a trustee; they have no beneficial interest in the company. The company number is 4612652 and the charity number is 1096479.

ShelterBox is governed by a board of volunteer trustees, which is responsible for providing overall policy direction and for overseeing the management of the charity's affairs in accordance with its mission. The board is also responsible for compliance with UK charity and company statutory requirements. Trustees are appointed, elected or re-elected for a fixed term in accordance with the Articles of Association, and trustee recruitment is led by the Governance Committee on behalf of the board. New trustees participate in an induction programme, covering all aspects of the role and the organisation, while trustee training and development is provided at quarterly board meetings and external conferences. The board monitors on a continual basis its composition and effectiveness of decision-making.

The trustees delegate the day-to-day running of the organisation to the chief executive and senior leadership team.

Designated trustees and managers serve on a series of committees, which meet quarterly and have terms of reference approved by the board. There are currently four committees, namely Audit, Risk and Compliance, Human Resources, Finance and Fundraising, and Governance. The decisions made by the trustees are predominantly at a strategic level with the committees providing further scrutiny within their respective areas.

Remuneration of the chief executive is set by the board and other key management salaries are set by the chief executive in conjunction with the board, taking account of remuneration for similar roles within the sector.

A wholly owned subsidiary, ShelterBox Trading Limited, undertakes certain trading activities relating to ShelterBox. The scale of the subsidiary's activity during the year was small, and therefore consolidated financial statements have not been prepared on the basis of the subsidiary's immaterial size.

### Volunteers and staff

Without the support of more than 170 voluntary ShelterBox response team members and hundreds of other volunteers who fulfil a number of vital roles such as helping with fundraising, administration, packing boxes and other warehouse tasks, ShelterBox would be unable to operate. In total we estimate that ShelterBox benefits from approximately £500,000 worth of volunteer hours each year.

During 2015, the human resources department continued to develop and implement the HR strategy, policies and best practice, in order to help support the organisation's development and to ensure that volunteers and staff are valued and are at the heart of the organisation.



NEPAL, May 2015. ShelterBox response volunteer Sallie Buck meets Maili Dotel, who has received ShelterBox aid.

TANZANIA, November 2015. Children are excited to have somewhere safe to shelter after fleeing violence in neighbouring Burundi.



## Statement of responsibilities of the Trustees of ShelterBox Trust in respect of the Trustees' annual report and the financial statements

The trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under that law they are required to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*.

Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the excess of income over expenditure for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently.
- make judgements and estimates that are reasonable and prudent.
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue its activities.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that its financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the charitable company and to prevent and detect fraud and other irregularities.

In so far as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware.
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by the Board of Trustees on 24 August 2016 and signed on its behalf by:

**Dr Rob John OBE**

Chair of Trustees

## Reference and administrative details

### Trustees

- Dr Rob John OBE (chairman)
- Robin Bayford FCA (hon. treasurer)
- Richard Bland
- George Curnow (retired 10 December 2015)
- Bill Decker
- Peter Munro-Lott (resigned 19 July 2016)
- Lydia Poole (appointed 13 July 2015)
- James Sinclair Taylor
- Chris Warham (resigned 28 February 2016)
- James Vaughan

### Senior Leadership Team

- Chief executive – Chris Warham
- Director of operations – Darren Moss
- Director of fundraising and communications – Richard Lee
- Director of corporate services and chief operating officer - Michael Johns
- Head of Legal and Risk – Stephen Branfield
- Head of human resources – Louise Court
- Project manager – Tracy Gaylard

### Auditor

KPMG LLP  
Plym House  
3 Longbridge Road  
Plymouth  
PL6 8LT

### Registered office

1 Water-ma-Trout  
Helston  
TR13 0LW

**Company number** 4612652

**Charity number** 1096479

### Legal advisers

Foot Anstey LLP  
Senate Court  
Southernhay Gardens  
Exeter  
EX1 1NT

Withersworldwide LLP  
16 Old Bailey  
London  
EC4M 7EG



DEMOCRATIC PEOPLE'S REPUBLIC OF KOREA, January 2016.  
A family meal is prepared on a stove in the warmth of a specially-  
designed quilted tent.

# Independent auditor's report to the members of ShelterBox Trust

We have audited the financial statements of ShelterBox Trust for the year ended 31 December 2015 set out on pages 28 to 43.

The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice), including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed.

## **Respective responsibilities of trustees and auditor**

As explained more fully in the Statement of Trustees' Responsibilities set out on page 25, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors at [www.frc.org.uk/auditscopeukprivate](http://www.frc.org.uk/auditscopeukprivate)

## **Scope of the audit of the financial statements**

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website.

## **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2015 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Companies Act 2006.

## **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Trustees' Annual Report, which constitutes the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

## **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- the charitable company has not kept adequate accounting records or returns adequate for our audit have not been received from branches not visited by us; or
- the charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**I J Brokenshire (Senior Statutory Auditor)  
for and on behalf of KPMG LLP, Statutory Auditor**

*Chartered Accountants*

*Plym House*

*3 Longbridge Road*

*Plymouth*

*PL6 8LT*

**26 August 2016**

## Financial Statements

Statement of financial activities for the year ended 31 December 2015

		2015			2014		
	Note	Unrestricted £000	Restricted £000	Total £000	Unrestricted £000	Restricted £000	Total £000
<b>Income and endowments from:</b>							
Donations and legacies	2	9,296	2,904	<b>12,200</b>	4,256	2,179	<b>6,435</b>
Charitable activities							
Disaster relief operations		397	-	<b>397</b>	190	-	<b>190</b>
Investments		44	16	<b>60</b>	46	19	<b>65</b>
Other		13	2	<b>15</b>	51	-	<b>51</b>
<b>Total</b>		<b>9,750</b>	<b>2,922</b>	<b>12,672</b>	<b>4,543</b>	<b>2,198</b>	<b>6,741</b>
<b>Expenditure on:</b>							
Raising funds	3	1,575	36	<b>1,611</b>	1,315	238	<b>1,553</b>
Charitable activities							
Disaster relief operations	3	5,091	2,772	<b>7,863</b>	3,578	2,936	<b>6,514</b>
<b>Total</b>		<b>6,666</b>	<b>2,808</b>	<b>9,474</b>	<b>4,893</b>	<b>3,174</b>	<b>8,067</b>
<b>Net income/(expenditure) and net movement in funds</b>	5	3,084	114	<b>3,198</b>	(350)	(976)	<b>(1,326)</b>
<b>Reconciliation of funds</b>							
Total funds brought forward	15	10,375	3,804	<b>14,179</b>	10,725	4,780	<b>15,505</b>
Total funds carried forward	15	13,459	3,918	<b>17,377</b>	10,375	3,804	<b>14,179</b>

The statement of financial activities incorporates an income and expenditure account and includes all gains and losses recognised during the period. All income and expenditure are derived from continuing activities. The accompanying notes form part of these financial statements.

Company number 4612652; Charity number 1096479

Financial Statements

Balance sheet as at 31 December 2015

	Note	2015 £000	2014 £000
<b>Fixed assets</b>			
Tangible fixed assets	9	1,127	1,171
Investments	10	1	1
		<u>1,128</u>	<u>1,172</u>
<b>Current assets</b>			
Stock of disaster relief materials	11	6,883	5,443
Debtors	12	459	522
Short term deposits	13	8,250	7,094
Cash at bank and in hand	13	1,249	965
		<u>16,841</u>	<u>14,024</u>
<b>Creditors: amounts falling due within one year</b>	14	<u>(592)</u>	<u>(1,017)</u>
<b>Net current assets</b>		<u>16,249</u>	<u>13,007</u>
<b>Net assets</b>		<u>17,377</u>	<u>14,179</u>
<b>The funds of the charity</b>			
Unrestricted funds:			
General funds	15(a)	4,165	5,862
Designated funds	15(a)	9,294	4,513
Restricted funds	15(b)	3,918	3,804
<b>Total charity funds</b>		<u>17,377</u>	<u>14,179</u>

The financial statements on pages 28 to 43 were approved by the Board of Trustees on 24 August 2016 and signed on its behalf by:

Dr Rob John OBE – Chair

Robin Bayford FCA – Hon. Treasurer

Company number 4612652; Charity number 1096479

The accompanying notes form part of these financial statements.

## Financial Statements

Cash flow statement for the year ended 31 December 2015

	2015	2014
	£000	£000
<b>Cash flow from operating activities</b>		
Net income/(expenditure) for the year	3,198	(1,326)
Adjustments for;		
Depreciation	91	151
Investment income	(60)	(65)
Loss/(gain) on disposal of fixed assets	6	(5)
Increase in stocks	(1,440)	(581)
Decrease in debtors	63	1,113
(Decrease)/increase in creditors	(425)	433
<b>Net cash from operating activities</b>	<u>1,433</u>	<u>(280)</u>
<b>Cash flows provided by investing activities</b>		
Interest income	60	65
Purchase of tangible fixed assets	(54)	(41)
Proceeds from disposal of tangible fixed assets	1	6
<b>Net cash from operating activities</b>	<u>7</u>	<u>30</u>
Net increase in cash and cash equivalents	1,440	(250)
Cash and cash equivalents at the beginning of the year	8,059	8,309
<b>Cash and cash equivalents at the end of the year</b>	<u>9,499</u>	<u>8,059</u>
<b>Analysis of net cash and cash equivalents</b>		
Cash at bank and in hand	1,249	965
Short term deposits	8,250	7,094
<b>Net funds at the end of the year</b>	<u>9,499</u>	<u>8,059</u>

## 1. Accounting policies

### 1.1 Basis of preparation

The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities (Charities SORP (FRS 102)) and the Financial Reporting Standard 102 applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Charities Act 2011 and UK Generally Accepted Practice as it applies from 1 January 2015.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) issued on 16 July 2014 rather than the preceding Charities SORP (SORP 2005) which was effective from 1 April 2005 and has since been withdrawn.

ShelterBox Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

The trustees consider that ShelterBox Trust has the ability to continue its operations for the foreseeable future and so these financial statements have been prepared on the going concern basis.

### 1.2 Reconciliation with Previous GAAP

In preparing the accounts, the trustees have considered whether in applying the accounting policies required by FRS 102 and the Charities SORP FRS 102 a restatement of comparative items was required. The transition date was 1 January 2014.

At the date of transition no restatement of assets or liabilities was required, there is therefore no requirement to provide a further reconciliation between old UK GAAP and FRS102.

### 1.3 Consolidated financial statements

The charity and its subsidiary company, ShelterBox Trading Limited, comprise a group. The charity has taken advantage of the option provided by section 405 of the Companies Act 2006 not to prepare consolidated financial statements for the group, on the basis of the subsidiary's immaterial size. The charity's investment in the subsidiary is stated at cost.

### 1.4 Fund accounting

Unrestricted funds are the funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity.

Designated funds are unrestricted funds which have been set aside by the Trustees for particular purposes.

Restricted funds are funds which are to be used for specific purposes laid down by the donor. The costs of raising and administering such funds are charged to the funds.

Investment income and gains are allocated to the appropriate fund.

### 1.5 Income

Income is included in the statement of financial activities when the charity is legally entitled to the income, receipt is probable and the amount can be measured with reasonable certainty. Income is only deferred where the charity has to fulfil conditions before becoming entitled to it or where the donor or funder has specified that the income is to be expended in a future accounting period.

The specific policies adopted in relation to the main categories of income are as follows:

- i. Donations and grants, including from ShelterBox affiliate organisations, are recognised in the period in which they are receivable. Grants with conditions which must be fulfilled before the charity has unconditional entitlement to the grant are recognised only when the charity is certain the conditions can be met. Entitlement to legacies is treated as arising on the earlier of notification by the executors or receipt of the legacy.
- ii. Income for the provision of goods and services as part of charitable activities, and which is receivable based on performance, is recognised as earned and is included within "Income from charitable activities".
- iii. Gifts in kind, such as donated transport, are recognised where the benefit is quantifiable and the cost is borne by a third party. An equivalent amount is recognised as expenditure within the statement of financial activities. The financial statements do not include time contributed by volunteers, due to the difficulty of quantifying this in financial terms.
- iv. ShelterBox benefits from the support of many volunteers in an operational capacity as well as many other vital roles. In accordance with the Charities SORP (FRS 102), the economic contribution of volunteers is not recognised in these financial statements.
- v. "Gift aid" tax claims are recognised as income when the donor's gift aid declaration is received.

### 1.6 Expenditure

Expenditure is recognised in the period in which it is incurred. Grants payable are recognised when a binding commitment has been made with a partner organisation. Expenditure includes any attributable VAT which cannot be recovered.

Expenditure on raising funds are those incurred in seeking voluntary contributions, and they include the costs of providing donors with information about the charity's work.

Expenditure on charitable activities comprise the resources applied by the charity in undertaking work to meet its charitable objectives, as opposed to the cost of raising the funds to finance these activities.

Expenditure incurred directly on particular activities are allocated to that activity. Support costs, including general management, budgeting and accounting, IT, human resources, premises and other administration costs, are apportioned to activities on a reasonable basis as explained in the notes to the financial statements.

### 1.7 Fixed assets and depreciation

Tangible fixed assets are stated at cost less accumulated depreciation. All expenditure of a capital nature exceeding £500 is capitalised. Depreciation is provided at rates calculated to write down the cost of each asset on a straight-line basis to its estimated residual value over its expected useful life.

The depreciation rates used are as follows:

Freehold land	Nil
Freehold buildings	2%
Fixtures, fittings and equipment	20%

### 1.8 Stocks of disaster relief materials

Stocks are valued at the lower of cost and recoverable value. Cost is determined on a first in first out basis and includes all normal costs incurred in bringing the stock to its present location and condition. Recoverable value is the higher of value in use and net realisable value. Value in use is determined as the replacement cost of items of equivalent service potential. Provision is made where necessary for obsolete, slow moving and defective stock.

Stocks are removed from the balance sheet and charged to the statement of financial activities when distributed to beneficiaries.

### 1.9 Foreign currencies

Transactions denominated in foreign currencies are translated at the rate of exchange ruling at the date of the transaction or at a contract rate. Foreign currency balances are translated at the rate of exchange ruling at the balance sheet date and the resultant exchange rate differences are included in the statement of financial activities.

Foreign currency forward contracts are initially recognised at fair value with changes recognised in the statement of financial activities.

### 1.10 Operating leases

Operating lease rentals are charged to the statement of financial activities on a straight line basis over the term of the lease.

### 1.11 Pensions

The charity operates a defined contribution pension scheme. Contributions are charged in the statement of financial activities as they become payable in accordance with the rules of the scheme.

## 2. Donations and legacies

			2015	2014
	Unrestricted	Restricted	Total	Total
	£000	£000	£000	£000
UK donations, legacies and grants	5,589	769	6,358	2,902
Gift aid	444	-	444	209
Donations and grants from				
ShelterBox affiliate organisations	3,197	2,135	5,332	3,255
Donated transport and other services	66	-	66	69
	9,296	2,904	12,200	6,435

## Financial Statements

Notes to the financial statements for the year ended 31 December 2015

**3. Expenditure**

	Expenditure on raising funds	Disaster relief operations	Support costs	2015 Total	2014 Total
	£000	£000	£000	£000	£000
Disaster relief materials	16	3,504	-	3,520	2,185
Transport costs	2	1,860	-	1,862	781
Grants payable	-	662	-	662	1,824
Staff costs	654	644	604	1,902	1,654
Travel, subsistence and accommodation	42	496	39	577	585
Telephone and mobile communications	4	20	15	39	66
Maintenance and utilities	24	13	117	154	178
Insurance	-	-	47	47	43
Legal, professional and consultancy	-	3	70	73	128
Financial costs	41	3	(1)	43	103
Sundry administration costs	142	45	58	245	164
Marketing agency costs	227	-	-	227	136
Depreciation	6	29	62	97	151
Other expenses	17	8	1	26	69
	1,175	7,287	1,012	9,474	8,067
Apportionment of support costs	436	576	(1,012)	-	-
	1,611	7,863	-	9,474	8,067

Support costs which cannot be directly allocated to activities are apportioned on the basis of estimated usage by those activities.

**4. Grants payable**

Grants are payable to partners in furtherance of the objectives of ShelterBox Trust.

		2015	2014
		£000	£000
<b>(a) Institution</b>	<b>Project</b>		
ACTED	Nepal Earthquake	618	-
ACTED	Philippines Typhoon Nona	38	-
ACTED	Typhoon Haiyan	-	380
Catholic Relief Services	Typhoon Haiyan	7	584
Handicap International	Typhoon Haiyan	-	456
Islamic Relief Worldwide	Typhoon Haiyan	(5)	394
ShelterBox Canada	Affiliate network	-	10
Other ShelterBox affiliate organisations	Affiliate network	4	-
		662	1,824

**5. Net incoming resources**

The net movement of funds in the year is stated after charging/(crediting):

	2015	2014
	£000	£000
Auditor's remuneration:		
Audit	11	16
Other services	1	4
Depreciation	91	151
Loss/(Gain) on disposal of fixed assets	6	(5)
Exchange rate (gain)/loss	(7)	70
Operating lease rentals	28	41

**6. Transactions with Trustees**

Members of the Board of Trustees (who are directors of the company) received no remuneration for their services as trustees.

£5,286 was reimbursed to three trustees (2014: £2,620 to five trustees) for travel and subsistence costs. Trustees' indemnity insurance was purchased at a cost of £1,695 (2014: £1,810). In total, donations of £4,839 were received from the trustees during the year (2014: £4,724).

## Financial Statements

Notes to the financial statements for the year ended 31 December 2015

### 7. Staff costs

	2015	2014
Salaries and wages	1,654	1,460
National insurance costs	149	136
Company pension costs	63	43
Life assurance	5	-
Agency and seconded staff	16	15
Termination costs	15	-
	1,902	1,654

	Number of employees	
	2015	2014
Average number of employees (including part-time)	75	65

Number of employees whose annual emoluments (including taxable benefits in kind) exceeded £60,000:

£80,000 - £90,000	-	1
£90,000-£100,000	1	-
	1	-

Payments of £3,130 (2014: £1,610) were made to the charity's defined contribution pension scheme for one employee whose annual emoluments exceeded £60,000.

Key management personnel are deemed to be the charity's senior leadership team. The charity's senior leadership team received total emoluments in the year of £274,332 (2014: £295,110).

Termination costs are paid in full in the year and there are no outstanding or accrued amounts at the end of the year.

### 8. Taxation

ShelterBox Trust is a registered charity, which applies its income for charitable purposes. As such, no provision is considered necessary for taxation.

**9. Tangible fixed assets**

	Freehold land and buildings	Fixtures fittings and equipment	Total
	£000	£000	£000
<b>Cost</b>			
At 1 January 2015	1,193	784	1,977
Additions	-	54	54
Disposals	-	(100)	(100)
At 31 December 2015	<u>1,193</u>	<u>738</u>	<u>1,931</u>
<b>Depreciation</b>			
At 1 January 2015	146	660	806
Charge	19	72	91
Disposals	-	(93)	(93)
At 31 December 2015	<u>165</u>	<u>639</u>	<u>804</u>
<b>Net book value</b>			
At 1 January 2015	<u>1,047</u>	<u>124</u>	<u>1,171</u>
At 31 December 2015	<u>1,028</u>	<u>99</u>	<u>1,127</u>

The book value of land (which is not depreciated) was £220,000 at 31 December 2015 and 2014. A legal charge over certain freehold property has been given to the charity's bank as security for various credit facilities.

**10. Investments**

	2015	2014
	£000	£000
Investment in subsidiary – ShelterBox Trading Limited	<u>1</u>	<u>1</u>

ShelterBox Trading Limited is a wholly owned subsidiary which undertakes various trading and fundraising activities. Financial details relating to ShelterBox Trading Ltd are as follows:

	2015	2014
	£000	£000
Assets	41	61
Liabilities	<u>(40)</u>	<u>(60)</u>
Net assets	<u>1</u>	<u>1</u>
Shareholder's funds	<u>1</u>	<u>1</u>

**10. Investments (continued)**

	2015	2014
	£000	£000
Turnover	16	26
Cost of sales	(5)	(5)
Administrative and other expenses	(7)	(8)
Profit for the period	<u>4</u>	<u>13</u>

**11. Stock of disaster relief materials**

	2015	2014
	£000	£000
Held in the UK	2,916	2,163
Pre-positioned outside the UK	2,424	3,022
Aid in transit	1,543	258
	<u>6,883</u>	<u>5,443</u>

Stock of disaster relief of materials is net of provisions of £191,973 (2014 £61,317).  
Amounts included in expenditure in the year can be seen in note 3.

**12. Debtors**

	2015	2014
	£000	£000
Amounts due from ShelterBox Trading Limited	37	57
Prepayments and accrued income	136	95
VAT and Gift Aid	75	84
Other debtors	211	286
	<u>459</u>	<u>522</u>

**13. Deposits and bank/cash balances**

	2015	2014
	£000	£000
Short term deposits	8,250	7,094
Bank current accounts and cash:		
Sterling bank accounts	59	611
Foreign currency bank accounts	1,160	322
Cash	30	32
	<u>1,249</u>	<u>965</u>

**14. Creditors: amounts falling due within one year**

	2015	2014
	£000	£000
Trade creditors	279	90
Taxation and social security	52	53
Accruals and other creditors	181	623
Deferred grant income	80	251
	<u>592</u>	<u>1,017</u>

**Movement on deferred grant income:**

	2015	2014
	£000	£000
Balance as at 1 January 2015	251	-
Deferred in the year	-	351
Released to incoming resources	(171)	(100)
Balance as at 31 December 2015	<u>80</u>	<u>251</u>

## Financial Statements

Notes to the financial statements for the year ended 31 December 2015

**15. Movements in funds****(a) Unrestricted funds**

	Note	At 1 January 2015 £000	Income £000	Expenditure £000	Transfers £000	At 31 December 2015 £000
Designated funds						
Property	i.	1,047	-	(19)	-	1,028
Stock	ii.	3,466	-	-	1,739	5,205
Strategic	iii.	-	-	-	3,061	3,061
		4,513	-	(19)	4,800	9,294
General funds	iv.	5,862	9,750	(6,647)	(4,800)	4,165
		10,375	9,750	(6,666)	-	13,459

- i. The *Property* fund represents the net book value of the charity's freehold premises in the United Kingdom.
- ii. The *Stock* fund represents unrestricted "paid stock", i.e. the book value of the charity's disaster relief stocks less associated trade creditors, excluding amounts held in other funds.
- iii. The *Strategic* fund represents funds designated for the purpose of planned future expenditure as part of the organisation's strategic plan.
- iv. Transfers have been made between General funds and the Stock fund in order to maintain the balances on the latter two funds.

**15. Movements in funds (continued)****(b) Restricted funds**

	Note	At 1 January 2015 £000	Income £000	Expenditure £000	Transfers £000	At 31 December 2015 £000
Emergency Supply	i.	1,664	14	-	-	1,678
ShelterBox Disaster Fund	ii.	284	92	(95)	-	281
JTI Foundation	iii.	57	166	(182)	-	41
Syria Refugee Appeal	iv.	28	344	(322)	-	50
Typhoon Haiyan Appeal	v.	1,699	12	(1,213)	-	498
ADC	vi.	67	256	(129)	-	194
Disaster Appeals	vii.	-	493	(493)	-	-
Affiliates fund	viii.	-	1,541	(371)	-	1,170
Other		5	4	(3)	-	6
		<b>3,804</b>	<b>2,922</b>	<b>(2,808)</b>	<b>-</b>	<b>3,918</b>

- i. The *Emergency Supply* fund is restricted to the holding of stock and its purpose is to allow the charity to hold sufficient stock levels.
- ii. The *ShelterBox Disaster* fund is a multi-purpose fund, the use of which is restricted to stock holding, research and development, training and infrastructure development.
- iii. The JTI Foundation fund is to for a variety of specified purposes including the provision of aid and operational capacity building.
- iv. The *Syria Refugee Appeal* fund was launched in 2013 in response to the ongoing Syrian crisis, and relates to refugees who have fled Syria as well as to displaced people remaining within the country. Any surplus funds from the appeal may be used for general purposes.
- v. The *Typhoon Haiyan Appeal* fund relates to the charity's response to the typhoon which devastated parts of the Philippines in November 2013. Any surplus funds from the appeal may be used for general purposes.
- vi. The *ADC* fund is restricted to use for disasters in a number of specified developing countries.
- vii. The *Disaster Appeals* are funds restricted for the purpose of responding to specific disasters.
- viii. The *Affiliates* fund comprises income received from ShelterBox affiliated organisations the use of which is restricted to disaster response.

**16. Analysis of net assets between funds**

	Unrestricted funds		Restricted	Total funds
	Designated	General	funds	
	£000	£000	£000	
Tangible fixed assets	1,047	56	24	1,127
Fixed asset investments	-	1	-	1
Net current assets	8,247	4,108	3,894	16,249
	<u>9,294</u>	<u>4,165</u>	<u>3,918</u>	<u>17,377</u>

**17. Commitments****i. Contracts for purchase of disaster relief materials**

The amount of materials purchase orders contracted for at 31 December 2015 but not recognised in these financial statements was;

	2015	2014
	£000	£000
Materials purchases contracted for	452	2,849

**ii. Pension scheme**

The charity operates a defined contribution pension scheme. Contributions payable for the year were £62,938 (2014: £41,268). Outstanding contributions at the end of the period were £5,279 (2014: £5,332).

**iii. Operating leases**

As at 31 December 2015, the charity had total minimum commitments under non-cancellable operating leases of:

	2015	2014
	£000	£000
Land and buildings:		
Operating leases which expire between one and five years	23	41

GREECE, September 2015. ShelterBox response teams put up tents to provide vital shelter and respite to families fleeing conflict in countries such as Syria and Iraq.



**HELPING TO  
REBUILD LIVES  
AFTER DISASTER  
365 DAYS A YEAR**



SYRIA, December 2015. Children in Syria receive ShelterBox school bags, filled with supplies to help them continue their education.





**ShelterBox Trust**

is a registered charity and a Rotary Project Partner

**President** Her Royal Highness The Duchess of Cornwall

Charity no: 1096479

**ShelterBox Trust**

Falcon House,  
Charles Street,  
Truro, TR1 2PH

**T** - +44 (0) 1872 302600

**F** - +44 (0) 1326 572336

**W** - [www.shelterbox.org](http://www.shelterbox.org)

Printed on 100% recycled paper

Cover photograph: NEPAL, May 2015. ShelterBox aid is distributed to families in remote mountainous areas of Nepal after the catastrophic earthquakes.

ShelterBox is a charity independent of Rotary International and the Rotary Foundation